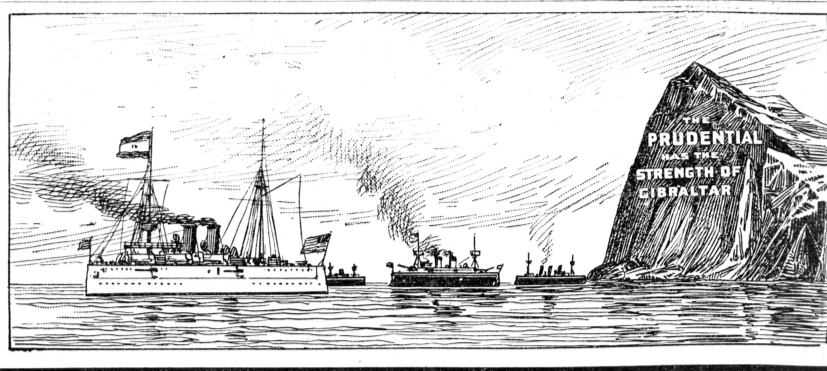


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[Continued from 245th page.]

does not believe thoroughly in the American people and their institutions can succeed as President of Yale. Now a word as to some of the other points.

"No. 2. This is essential, but does not at all imply that the President should be a clergyman. If, however, a clergyman combining the above characteristics can be found, I should prefer him to a layman for reasons based on University tradition and Christian sentiment.

"No. 4. Some would go further and say that the man himself must be a great scholar. This seems to me entirely unnecessary.

"No. 6. Some say he must have had a thorough business training—in fact, be preëminently a man of affairs. To this I do not agree. The President of a great University should have more important things to do than to have to spend his time following the stock market and making investments. All the financial interests of the institution—other than the appealing for funds—should be in the hands of the Treasurer and a committee of business men on the Corporation."

A STRONG PICTURE.

A scholar and Yale enthusiast draws this picture of his ideal:

"The President of Yale should be a Christian gentleman of broad and liberal culture. He should be an enthusiast, but not a man carried away by emotion. He should be progressive, but not radical. He should never break with the past, but should use our heritage so as to develop the institution. He should be an administrator, able to handle affairs and men, and capable of construction as well as carrying out of large plans.

"He should be a graduate of Yale, understanding Yale conditions and brought up in Yale traditions. He would gain in power, if he were a minister of the gospel. While this is not essential, the task of the instructor is akin to that of the preacher and a man best fills the presidency when he is a prophet as well as a man of affairs. He would be more useful, for a short time, if already widely known. There is danger here that too much emphasis be put on a man's previous prominence. I would rather take a man of whom no one has heard, if he has great capabilities, than a man of so called national prominence, who has already given his best service, or whose training has not been in academic lines. He should be sympathetic and should love young men. This is essential. He should be a scholarly man; not necessarily a specialist, but one who can appreciate specialism. He should be a ready writer and a forcible speaker. He should be a good judge of men."

READY TO MAKE CHANGES.

A lawyer of Connecticut looks at the side of the problem of education thus:

"I do not share the opinion of those who consider it important that the President of Yale should be a 'business man' any more than I do the opinion of those who think he should be a clergyman. The prime essential is that he should be a man familiar with the problems of university organization and fitted both by his breadth of comprehension of educational questions and by his possession of the qualities that make a successful leader of men, to bring about the radical changes in curriculum and methods of instruction for which the time has now come.

"If there is no man available possessing these essential qualities, I believe that an older man should be chosen for a few years, until the Corporation can find the right man for a work so difficult as that which must be performed in the near future by the President of Yale University."

AN INSURANCE PRESIDENT'S VIEWS.

An insurance president strikes the cardinal principle of good administration thus:

"I believe that the University has outgrown the old idea that it was simply necessary to have an educator of the first grade as the real head of the College. It seems to me that while the educational side must always be preëminent, yet the President of the University should be a man conspicuous for his ability to choose subordinates of a proper character in every department, and also to attend to the temporal welfare of the University. In other words, he must be a man of broad experience in the world and of great executive ability.

"In all lines of business to-day the man who is able to properly select men and to intelligently direct their efforts, is the successful man, and these broad qualifications are what appear to me essential in the new President of Yale. This may appear to those who view the matter from the standpoint of the inside as a commercial view of the case, but I believe thoroughly that it is a wise position to take and that such a choice if it can be made will be for the benefit of the University."

FROM CAMBRIDGE.

Yale graduates under Harvard's eaves have been interviewed and the impressions have been thus gathered:

"They generally unite in the desire for a man of culture, general executive ability, some business experience, of practical and progressive mind and fairly young. Many are desirous that he be a scholar of some note,—this feeling prevails more than I had expected—and they favor as a rule having an ornamental man, who in social ways casts a good impression of refinement and culture. In general, no preference is felt for a minister, though, one or two would consider that important if their qualifications were equal, from reasons of tradition and personal feelings of re-

ligious nature. The points that influence the ordinary younger minds are, scholarship and impressiveness as a University representative (good public speaking, prominence in the public eye, etc.) This is of course, entirely from personal observation and I take no responsibility."

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